**Global Observatory for Water and Peace** Strategic Foresight Discussion Document

## Digital Transformation Challenges and Opportunities for West African River Basin Development Organisations



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With the support of:

First Virtual Think Tank Roundtable – July 2, 2020 Christophe Bösch, Strategic Advisor to the Geneva Water Hub

# Water, Peace and Digitalisation

- The world needs to fundamentally rethink its global approach to water as a matter of survival (Global High Level Panel on Water & Peace, 2017)
  - Unrealized potential of River Basin Organisations (particularly those with an Integrated Development mandate) and their vital role post-covid-19.
- Urgent need for improved digital cooperation to help achieve the SDGs (UN Secretary General's High Level Panel on Digital Cooperation, 2019)
  - The pandemic is accelerating digital transformation, but growing opportunities are paralleled by stark abuses and unintended consequences.
- Digitalisation can be a key instrument to strengthen existing river basin development organisations (RBDOs) and to create innovative ones in new basins/watersheds, leveraging the "network effect".

- Digitalisation can help **integrate the water sector's many organisational siloes** and promote a systems approach:
  - Leveraging the interconnectedness of water across sectors, borders, and across the urban-rural divide
  - Fostering the emergence of new models of territorial governance of water to more effectively manage 21<sup>st</sup> century mega-risks, prevent local conflicts and systemic crises (polycentrism, subsidiarity, empowering communities and the local private sector...).
- In fact, the mandate of Integrated RBDOs such as OMVG or OMVS already has the attributes of a digital platform
  - With water acting as multi-actor, intersectoral connector and a catalyst of development – an instrument of peace and prosperity.

- RBDOs could thus be a developmental ground for digitalisation, while managing risks such as cybersecurity (next roundtable). For instance :
  - Digitalisation of river basin strategic/master plans and of their joint investment instruments.
  - Multi-stakeholder investment and financing platforms (next roundtable).
  - New ways to promote local actor participation in managing and developing the basin such as social networks (next roundtable).
  - Digital tools to facilitate integration in a basin, to reduce inequalities in water security, strengthen transparency and leverage intersectoral, territorial and transboundary linkages (next session 2).
  - Innovations in remote sensing and crowdsourcing coupled with digital tools to transform water governance, financing and diplomacy (next session 4).

#### **Digitalisation: Technical or Transformational?**

- 3 recent Global Panels have not linked water and digitalisation, though they all highlight data for decision/policy-making and peace (see also Geneva Coalition for Water Data & Peace)
- But we know responses to 21<sup>st</sup> century water challenges have to be multi-sectoral, circular, across boundaries and across generations: *digitalisation is much more than just a technical issue it can help break silos and be transformational.*

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Water & Peace (2017)
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ZERO reference to digital(isation)

**UN-WB Water (2018)** 



ZERO reference to digital(isation)

UN SG Digital Cooperation (2019)



ZERO reference to the water sector

### Covid-19, Governance and Digitalisation: What the water sector could learn from Taiwan

- Central ingredients of Taiwan's success (source: Foreign Policy magazine, June 2020):
  - efficient coordination across the public and private sectors
  - coupled with innovative deployment of advanced technology (AI, big data)
- This unique ability to integrate data across sectors and creatively apply technology helped Taiwan to withstand the first wave of the pandemic.
- **Relevant to the water sector,** from rural systems to river basin agencies, to address the immense socio-economic, climate, health and population challenges of the 21<sup>st</sup> century.

### Digital Master and Joint Investment Plans: Can the Building Sector Inspire Integrated RBDOs?

- Building Information Modeling (BIM) has now become a «standard» for architects and engineers for better interdisciplinary and intersectoral collaboration
- A similar approach could help to further integrate and increase RBDOs' resilience





## Fast Growing Connectivity in West Africa

- Future OMVG-OMVS-WAPP regional interconnection (energy and optic fiber)
- But major gaps remain (between countries, urban-rural, gender, generational...) and many constraints (digital literacy, cost, local infrastructure, etc.)



Source: DATAREPORTAL, January 2020

#### Digital Stats in OMVG/OMVS countries

	Mobile subscription	Broadband	Internet Users		Active Social Media users	
	2020	2020	2016	2020	2016	2020
Gambia	136%	38%	18%	20%	9%	16%
Guinea	102%	36%	6%	20%	6%	15%
Guinea-Bissau <b>×</b>	79%	36%	4%	13%	4%	13%
Mali	108%	28%	12%	24%	7%	9%
Mauritania 💆	99%	56%	11%	30%	6%	17%
Senegal <b>*</b>	109%	51%	46%	46%	11%	21%
WORLD Source: D	Source: DATAREPORTAL, January 2020		59%		49%	

### **Towards a Digital Platform for an**

Integrated River Basin Development Organisation (West African Model)



Source: Organizational Design – Thoughts on how to build smarter organizations, 2020

#### The RBDO Models for the 21<sup>st</sup> Century Assets/Value Chains vs. Platform Ecosystems ?



Source: Global Platform Survey, 2016

# **Summary - Key Messages**

- 1. Digitalisation can be **transformational** (not just technical) and a **key enabler** to make water an instrument of peace and prosperity.
- 2. To this end, digitalisation can serve as a tool of:
  - Integration across sectoral and political boundaries
  - Inclusiveness across socio-economic and other divides
- 3. With growing opportunities are **risks** (digital divides, cybersecurity...) **that must be anticipated and managed.**